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[Click here for the Chief Executive Officer's report dated October 21, 2011](#)

[Click here for the Chief Executive Officer's report dated January 23, 2012](#)

[Click here for the Chief Executive Officer's report dated April 18, 2012](#)

[Click here for the Chief Executive Officer's report dated July 26, 2012](#)



County of Los Angeles CHIEF EXECUTIVE OFFICE

Kenneth Hahn Hall of Administration
500 West Temple Street, Room 713, Los Angeles, California 90012
(213) 974-1101
<http://ceo.lacounty.gov>

WILLIAM T FUJIOKA
Chief Executive Officer

July 26, 2011

To: Mayor Michael D. Antonovich
Supervisor Gloria Molina
Supervisor Mark Ridley-Thomas
Supervisor Zev Yaroslavsky
Supervisor Don Knabe

From: William T Fujioka
Chief Executive Officer

A handwritten signature in black ink, appearing to be "W. T. Fujioka", is written over the printed name and title.

Board of Supervisors
GLORIA MOLINA
First District

MARK RIDLEY-THOMAS
Second District

ZEV YAROSLAVSKY
Third District

DON KNABE
Fourth District

MICHAEL D. ANTONOVICH
Fifth District

DATA SHARING EFFORTS INVOLVING THE DEPARTMENTS OF CHILDREN AND FAMILY SERVICES AND PROBATION – 30 DAY REPORT

On May 17, 2011, your Board adopted Ordinance No. 2011-0020 amending Title 2, Administration of the Los Angeles County Code, relating to the Interim Governance Structure, designating oversight of the directors of the Departments of Children and Family Services and Probation to your Board. This amendment further stated that your Board "may delegate to the chief administrative officer oversight responsibilities for the purpose of coordinating specific data sharing initiatives involving one or both of those departments." On June 21, 2011, your Board, on a motion by Supervisor Yaroslavsky, delegated administrative oversight authority to the Chief Executive Officer for the purpose of coordinating the following data sharing initiatives: a) Enterprise Master Person Index; b) Enterprise Linkages Project (formerly known as Adult Linkages Project); c) Homeless Prevention Initiative Cost Avoidance Studies; d) Linkages; e) Outcomes of Youth Exiting Dependent Care; f) Skid Row Collaborative Cost Avoidance Study; and g) Residential Placement Protocols. Your Board further instructed the Chief Executive Officer to:

1. Report back to your Board within 30 days with baseline information as to each initiative set forth above to include: the inception date of the initiative, the cost/budget for each initiative, whether contractors are or have been hired for the initiative, the purpose of such contractors and the projected end date for each initiative;

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Each Supervisor
July 26, 2011
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2. Provide quarterly reports to your Board on the status of each initiative; and
3. Return to this Board for approval of any future, additional or amended contracts that relate to these ongoing data sharing initiatives, as well as requests for delegation of administrative oversight for any new data sharing initiatives and related contracts.

Attached is the baseline and detailed information for the initiatives mentioned above.

The Skid Row Collaborative Cost Avoidance Study was completed in November 2009. The Enterprise Linkages Project, HPI Cost Avoidance Studies (Project 50), and Outcomes of youth exiting dependent care, are all on track and are expected to be completed as planned. The Linkages and Residential Placement Protocols (CSS) are ongoing collaborative initiatives. Since the Enterprise Master Person Index (EMPI) is currently under sole source contract negotiations, your Board offices will be briefed and provided with additional information not included in this report. The Chief Information Officer, as reported in a memo to your Board on June 20, 2011, will be recommending a Board policy to establish an Information Management Program in September 2011.

If you have any questions or need additional information, please contact me, or your staff may contact Trish Ploehn, Assistant Chief Executive Officer, at (213) 974-4532 or via e-mail at tploehn@ceo.lacounty.gov.

WTF:TP:CDM
JA:JB:eb

Attachment

c: Executive Office, Board of Supervisors
 Chief Information Office
 Children and Family Services
 County Counsel
 Probation

INFORMATION SHARING EFFORTS

Project Name	Enterprise Linkages Project (ELP) formerly known as Adult Linkages Project (ALP)
Goal of Effort	The ALP created a data integration methodology that links client records across County departments using procedures that comply with confidentiality laws. This will be the first data matching project that will focus on indigent adults participating in the General Relief Program. Clients' administrative records from eight departments will be linked and analyzed to provide information on client needs, service gaps, cost avoidance by eliminating duplicative services, and service utilization patterns to provide the most efficient means of service delivery.
Departments/Participants	CSS, DCFS, DHS, DMH, DPH, DPSS, Probation, and Sheriff's Department
Project start date	November 2010
Projected end date	November 2013
Project Status	Current
Budget	Total - \$2,200,000 (CEO/SIB: \$448,000; DPSS: \$1,152,000; CIO/ITF: \$600,000)
Costs incurred as of June 15, 2011	\$507,866
Current Contractor	SAS Institute Inc.
Purpose of Contract	Implement and maintain the Adult Linkages Project Solution. To upgrade and migrate the SAS infrastructure technology located at the Service Integration Branch to a hosted environment.
Contract Amount	\$2,200,000
Contract Start Date	November 2010
Contract End Date	November 2013
Project Name	HPI Cost Avoidance Studies (Project 50)
Goal of Effort	De-identified data from the affected departments will be used to evaluate the cost avoidance savings to the County by providing health care and other social services to the homeless through the HPI collection of targeted programs.

Departments/Participants	CSS, DCFS, DHS, DMH, DPH, DPSS, Probation, and Sheriff's Department
Project start date	July 2008
Projected end date	June 2012
Project Status	Current
Budget	\$191,668 – County General Funds
Costs incurred as of June 15, 2011	\$72,140
Current Contractor	Dennis Culhane, Ph.D.
Purpose of Contract	Consulting services for a cost benefit analysis of Project 50.
Contract Amount	\$50,000
Contract Start Date	July 2008
Contract End Date	June, 2012
Project Name	Linkages
Goal of Effort	The Los Angeles County Linkages Initiative is an inter-departmental partnership between DCFS and DPSS to address the common barriers that limit parents' ability to parent and their ability to work. The initiative is being designed to address the needs of these families from both prevention and intervention perspectives.
Departments/Participants	DCFS and DPSS
Project start date	Planning Stages began in 2005; Implementation of the Linkages Pilot in DCFS and DPSS Offices March 2006
Project end date	Ongoing service coordination between Department of Children and Family Services and Department of Public Social Services.
Project Status	Current
Budget	Staffing costs: DCFS Budget: <ul style="list-style-type: none"> • Actual FY 2005-06 \$0 • Actual FY 2006-07 \$0

	<ul style="list-style-type: none"> Actual FY 2007-08 \$0 Actual FY 2008-09 \$588,970 Actual FY 2009-10 \$614,788 Budgeted FY 2010-11 \$615,000 <p style="text-align: right;">Total \$1,818,758</p> <p>DPSS Budget:</p> <ul style="list-style-type: none"> Actual FY 2005-06 \$37,167 Actual FY 2006-07 \$173,308 Actual FY 2007-08 \$393,524 Actual FY 2008-09 \$845,570 Actual FY 2009-10 \$1,417,106 Budgeted FY 2010-11 \$1,520,244 <p style="text-align: right;">Total \$4,386,919</p> <p>Total staffing costs: \$6,205,677</p> <p><u>Funding Sources</u></p> <ul style="list-style-type: none"> CalWORKs Single Allocation Net County Cost (NCC) Title IV E Waiver
Costs incurred as of June 15, 2011	Total staffing and consultant costs DCFS, DPSS, Leslie Ann Hay, and Ruth Chambers: \$6,661,917.
Previous Contractor	Leslie Ann Hay, Hay Consulting
Purpose of Contract	The consultant assisted DPSS and DCFS with implementation and initial project planning of the Linkages Program, meeting facilitation, technical assistance, development of training curriculum, delivery of Countywide training to DCFS Regional Offices and DPSS sites, and refinement of Linkages Protocols.
Contract Amount	\$396,440
Contract Start Date	May 18, 2005
Contract End Date	July 30, 2010
Previous Contractor	Ruth Chambers
Purpose of this Contract	Evaluation of Linkages Program. The purpose of the evaluation was to examine Linkages service delivery, service coordination for cases mutual to DCFS and DPSS, and Child Welfare outcomes associated with Linkages and CalWORKs outcomes, specifically reduced time on aid, curing sanctions, employment and earning during and following the initiation of Linkages services.

Contract Amount	\$59,800
Contract Start Date	June 17, 2009
Contract End Date	September 15, 2010
Project Name	Outcomes of youth exiting dependent care
Goal of Effort	This project investigated the outcomes of youth who are aging-out of foster care or otherwise exiting dependent care in Los Angeles. Administrative data from DCFS and Probation will be used to identify youth (age 16 and older) who exited dependent care between 2000 and 2005. Administrative data from CDSS was also utilized in this project. A cohort of exiters was matched against the databases of county agencies.
Departments/Participants	CDSS, DCFS, Probation
Project start date	June 2010
Project end date	September 2011
Project Status	Current
Budget	\$60,000
Costs incurred as of June 15, 2011	\$49,338
Contractor	Not Applicable - CEO staff completed analysis
Purpose of Contract	To investigate the outcomes of foster youth exiting dependent/supervised DCFS and Probation Care.
Start date	June 2010
End Date	September 2011
Project Name	Skid Row Collaborative Cost Avoidance Study
Goal of Effort	This project predates the County's HPI. The objective of the project was to determine the cost of services that the County provides to different cohorts of homeless individuals before and after the Skid Row Collaborative houses them and to evaluate how net public costs are reduced through supportive housing.
Departments/Participants	County of Los Angeles, Los Angeles Housing Services Authority

	(LAHSA), City of Los Angeles, Corporation for Supportive Housing, California Endowment
Project start date	March, 2008
Project end date	November 2009
Project Status	Completed. A final version of the report is available at: http://www.lahsa.org/Cost-Avoidance-Study.asp
Budget	The total cost of this project was \$85,000, of which the County of Los Angeles contributed \$15,217.
Costs incurred as of June 15, 2011	\$15,217
Project Name	Enterprise Master Person Index (EMPI)
Goal of Effort	The EMPI will identify common clients of county services to facilitate the secured sharing of information for the purpose of improving services and coordinating service delivery in a manner that is cost effective and complies with established privacy and security regulations and guidelines. The first phase includes DCFS, DHS, and DMH followed by other applicable County departments.
Departments/Participants	Auditor-Controller, CEO, CIO, County Counsel, DCFS, DHS, DMH, ISD
Project start date	April 2010
Project end date	November 2013 (First Phase)
Project Status	Current
Budget	Currently under contract negotiations. Information will be provided to Board offices subsequently in a separate report scheduled for this project.
Costs incurred as of June 15, 2011	No funds from current allocated budget have been used.
Planned Contractor	Open competitive solicitation through Information Technology Support Services Master Agreement (ITSSMA)
Purpose of Contract	Project Manager to have oversight on the implementation of the Enterprise Master Person Index project.
Planned start date	September 2011

Planned end date	March 2013
Project Name	Residential Placement Protocols (CSS)
Goal of Effort	Intended to improve and coordinate a team approach to addressing needs of elder and dependent adults that utilize residential facilities.
Departments/Participants	CEO, DHS, DMH, DPW, Fire, Probation, Regional Planning, Sheriff, TTC and non-County entities
Project start date	Board Motion – March 11, 2003 Protocols and Taskforce MOU – January 1, 2005
Project end date	None
Project Status	Current/On-going
Budget	No budget allocated, departments utilize existing staff to conduct investigations into allegations of elder or dependent adult abuse.
Costs incurred as of June 15, 2011	Not Applicable
Contractor	None
Purpose of Contract	Not Applicable



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October 21, 2011

To: Mayor Michael D. Antonovich
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From: William T Fujioka
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DATA SHARING EFFORTS INVOLVING THE DEPARTMENTS OF CHILDREN AND FAMILY SERVICES AND PROBATION – QUARTERLY UPDATE

On May 17, 2011, your Board adopted Ordinance No. 2011-0020 amending the Title 2, Administration of the Los Angeles County Code, relating to the Interim Governance Structure, designating oversight of the directors of the Departments of Children and Family Services and Probation to your Board. This amendment further stated that your Board “may delegate specific data sharing initiatives involving one or both of those departments.” On June 21, 2011, your Board, on a motion by Supervisor Yaroslavsky, delegated administrative oversight authority to the Chief Executive Officer for the purpose of coordinating the following data sharing initiatives: a) Enterprise Master Person Index; b) Enterprise Linkages Project (formerly known as Adult Linkages Project); c) Homeless Prevention Initiative Cost Avoidance Studies; d) Linkages; e) Outcomes of Youth Exiting Dependent Care; f) Skid Row Collaborative Cost Avoidance Study; and g) Residential Placement Protocols. Your Board further instructed the Chief Executive Officer to:

1. Report back to your Board within 30 days with baseline information as to each initiative set forth above to include: the inception date of the initiative, the cost/budget for each initiative, whether contractors are or have been hired for the initiative, the purpose of such contractors and the projected end date for each initiative;

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October 21, 2011
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The Skid Row Collaborative Cost Avoidance Study was completed in November 2009. The Enterprise Linkages Project, Enterprise Master Person Index (EMPI) and the Homeless Prevention Initiative Cost Avoidance Studies (Project 50) are on track expected to be completed as planned. The Outcomes of Youth Exiting Dependent Care was completed during September 2011. The Linkages and Residential Placement Protocols are ongoing collaborative initiatives.

Attached is the first quarterly report for the period of June 16 to September 30, 2011.

If you have any questions or need additional information, please contact me, or your staff may contact Trish Ploehn, Assistant Chief Executive Officer, at (213) 974-4532 or via email at tploehn@ceo.lacounty.gov.

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Chief Information Office
Children and Family Services
County Counsel
Probation

DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ June 16 – September 30, 2011

Project Name	Enterprise Linkages Project (ELP) formerly known as Adult Linkages Project
Goal of Effort	The ELP created a data integration methodology that links client records across County departments using procedures that comply with confidentiality laws. This will be the first data matching project that will focus on indigent adults participating in the General Relief Program. Clients' administrative records from eight departments will be linked and analyzed to provide information on client needs, service gaps, cost avoidance by eliminating duplicative services, and service utilization patterns to provide the most efficient means of service delivery.
Departments/ Participants	Community and Senior Services, Department of Children and Family Services, Department of Health Services, Department of Mental Health, Department of Public Health, Department of Public Social Services, Probation Department, and Sheriff's Department.
Project start date	November 2010
Projected end date	November 2013
Project Status	Current
Budget	<p>\$2,200,000</p> <p><u>Funding Sources</u></p> <p>Chief Executive Office/Service Integration Branch: \$448,000</p> <p>Department of Public Social Services: \$1,152,000</p> <p>Chief Information Office/Information Technology Funds: \$600,000</p>
Costs incurred from June 16 to September 30, 2011	\$12,780
Costs incurred from Project inception until September 30, 2011	\$520,646
Current Contractor	SAS Institute Inc.
Purpose of Contract	Implement and maintain the Adult Linkages Project Solution. To upgrade and migrate the SAS infrastructure technology located at the Service Integration Branch to a hosted environment.
Contract Amount	\$2,200,000
Contract Start Date	November 2010
Contract End Date	November 2013

DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ June 16 – September 30, 2011

Project Name	Enterprise Linkages Project (ELP) formerly known as Adult Linkages Project
Project Achievements	The Memorandum of Agreement has been signed and the Departments are expected to begin submitting their data for the project within the next two months.

Project Name	Homeless Prevention Initiative (HPI) Cost Avoidance Studies (Project 50)
Goal of Effort	De-identified data from the affected departments will be used to evaluate the cost avoidance savings to the County by providing health care and other social services to the homeless through the HPI collection of targeted programs.
Departments/ Participants	Community and Senior Services, Department of Children and Family Services, Department of Health Services, Department of Mental Health, Department of Public Health, Department of Public Social Services, Probation Department, and Sheriff's Department.
Project start date	July 2008
Projected end date	June 2012
Project Status	Current
Budget	\$191,668 Funding Source: County General Funds
Costs incurred from June 16 to September 30, 2011	\$3,193
Costs incurred from project inception until September 30, 2011	\$75,333
Current Contractor	Dennis Culhane, Ph.D.
Purpose of Contract	Consulting services for a cost benefit analysis of Project 50.
Contract Amount	\$50,000
Contract Start Date	July 2008
Contract End Date	June, 2012

DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ June 16 – September 30, 2011

Project Name	Homeless Prevention Initiative (HPI) Cost Avoidance Studies (Project 50)
Project Achievements	The report on Project 50 findings is under revision and will be ready by the beginning of November, 2011.

Project Name	Outcomes of Youth Exiting Dependent Care
Goal of Effort	This project investigated the outcomes of youth who are aging-out of foster care or otherwise exiting dependent care in Los Angeles. Administrative data from Department of Children and Family Services and Probation will be used to identify youth (age 16 and older) who exited dependent care between 2000 and 2005. Administrative data from California Department of Social Services was also utilized in this project. A cohort of exiters was matched against the databases of county agencies.
Departments/ Participants	California Department of Social Services, Department of Children and Family Services, and Probation Department.
Project start date	June 2010
Project end date	September 2011
Project Status	Current
Budget	\$60,000
Costs incurred from June 16 to September 30, 2011	\$10,662
Costs incurred from Project inception until September 30, 2011	\$60,000
Current Contractor	Not Applicable – Staff from Research and Evaluation Services unit of the Chief Executive Office Service Integration Branch completed analysis.
Project Achievements	Research and Evaluation Services will provide the report on this initiative by the week of October 31, 2011.

DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ June 16 – September 30, 2011

Project Name	Skid Row Collaborative Cost Avoidance Study
Goal of Effort	This project predates the County's Homeless Prevention Initiative. The objective of the project was to determine the cost of services that the County provides to different cohorts of homeless individuals before and after the Skid Row Collaborative houses them and to evaluate how net public costs are reduced through supportive housing.
Departments/ Participants	County of Los Angeles, Los Angeles Housing Services Authority, City of Los Angeles, Corporation for Supportive Housing, and California Endowment.
Project start date	March, 2008
Project end date	November 2009
Project Status	Completed A final version of the report is available at: http://www.lahsa.org/Cost-Avoidance-Study.asp
Budget	The total cost of this project was \$85,000, of which the County of Los Angeles contributed \$15,217.

Project Name	Enterprise Master Person Index (EMPI)
Goal of Effort	The EMPI will identify common clients of county services to facilitate the secured sharing of information for the purpose of improving services and coordinating service delivery in a manner that is cost effective and complies with established privacy and security regulations and guidelines. The first phase includes Department of Children and Family Services, Department of Health Services, and Department of Mental Health followed by other applicable County departments.
Departments/ Participants	Auditor-Controller, Chief Executive Office, Chief Information Office, County Counsel, Department of Children and Family Services, Department of Health Services, Department of Mental Health, Internal Services Department.
Project start date	April 2010
Project end date	November 2013 (First Phase)
Project Status	Current

DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ June 16 – September 30, 2011

Budget	Currently under contract negotiations. Information will be provided to Board offices subsequently in a separate report scheduled for this project.
Costs incurred from June 16 to September 30, 2011	No funds from current allocated budget have been used.
Cost incurred from project inception as of September 30, 2011	No funds from current allocated budget have been used.
Current Contractor	Kforce Inc.
Purpose of Contract	Project Manager to have oversight on the implementation of the Enterprise Master Person Index project.
Contract Amount	<p>\$299,000</p> <p>Funding Sources:</p> <p><i>Department of Health Services: \$149,500</i></p> <p><i>Department of Mental Health: \$149,500</i></p>
Contract Start date	November 2011
Contract End date	May 2013
Project Achievements	<p>On October 4, 2011, your Board approved the CEO's request for a consultant to serve as the EMPI Project Manager. The agreement with the consulting firm, Kforce, Inc., is currently being finalized for execution.</p> <p>Currently conducting sole source negotiations to explore and identify the best options for contracting, designing, developing, implementing, hosting and maintaining the County EMPI. A vendor contract with a detailed project timeline is tentatively scheduled for consideration by your Board for Fall 2012.</p>

Project Name	Residential Placement Protocols
Goal of Effort	Intended to improve and coordinate a team approach to addressing needs of elder and dependent adults that utilize residential facilities.
Departments/ Participants	Chief Executive Office, Department of Health Services, Department of Mental Health, Probation Department, Department of Regional Planning, Sheriff's Department, Department of Treasure Task Collector, and non-County entities.

DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ June 16 – September 30, 2011

Project Name	Residential Placement Protocols
Project start date	Board Motion – March 11, 2003 Protocols and Taskforce Memorandum of Understanding – January 1, 2005
Project end date	On-going initiative
Project Status	Current
Budget	No budget allocated, departments utilize existing staff to conduct investigations into allegations of elder or dependent adult abuse.
Costs incurred June 16 to September 30, 2011	Not Applicable
Current Contractor	None

Project Name	Linkages
Goal of Effort	The Los Angeles County Linkages Initiative is an inter-departmental partnership between Department of Children and Family Services and Department of Public Social Services, to address the common barriers that limit parents' ability to parent and their ability to work. The initiative is being designed to address the needs of these families from both prevention and intervention perspectives.
Departments/ Participants	Department of Children and Family Services and Department of Public Social Services.
Project start date	Planning Stages started in 2005; Implementation of the Linkages Pilot in Department of Children and Family Services Regional Offices and corresponding Department of Public Social Services District Offices/GAIN Regions began in March 2006.
Project end date	Ongoing service coordination between Department of Children and Family Services and Department of Public Social Services.
Project Status	Current
Budget	Department of Children and Family Services Staff: <ul style="list-style-type: none"> • Actual FY 2005-06 \$0 • Actual FY 2006-07 \$0 • Actual FY 2007-08 \$0 • Actual FY 2008-09 \$588,970 • Actual FY 2009-10 \$614,788 • Budgeted FY 2010-11 \$615,000

DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ June 16 – September 30, 2011

Project Name	Linkages
	<ul style="list-style-type: none"> • <u>Budgeted FY 2011-12</u> \$682,498 <li style="text-align: right;">Total \$2,501,256 <p>Department of Public Social Services Staff:</p> <ul style="list-style-type: none"> • Actual FY 2005-06 \$37,167 • Actual FY 2006-07 \$173,308 • Actual FY 2007-08 \$393,524 • Actual FY 2008-09 \$845,570 • Actual FY 2009-10 \$1,417,106 • Budgeted FY 2010-11 \$1,520,244 • <u>Budgeted FY 2011-12</u> \$1,680,804 <li style="text-align: right;">Total \$6,067,723 <p>Consultants: \$456,240</p> <p>Total Budget \$9,025,219</p> <p>Funding Sources: CalWORKs Single Allocation, Net County Cost, and Title IV E Waiver.</p>
Costs incurred from June 16 to September 30, 2011	<p>Department of Children and Family Services: \$168,868</p> <p>Department of Public Social Services: \$490,144</p> <p>Total \$659,012</p>
Costs incurred since project inception in 2005	<p>Department of Children and Family Services: \$1,372,626</p> <p>Department of Public Social Services: \$3,356,819</p> <p>Consultants: \$456,240</p> <p>Total \$5,185,685</p>
Current Contractor	Not Applicable
Project Achievements	<p>The Los Angeles County Linkages Evaluation Report was submitted to the California Statewide Linkages Project during the first week of June 2011. The goal of the report was to provide a description of how Linkages families are served in the County of Los Angeles and how mutual families, or families potentially eligible for California Work Opportunities and Responsibility to Kids (CalWORKs) services, may impact key child and parental outcomes for families who receive services from the Department of Children and Family Services and the Department of Public Social Services through the service coordination efforts between the two departments.</p>



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MICHAEL D. ANTONOVICH
Fifth District

January 23, 2012

To: Supervisor Zev Yaroslavsky, Chair
Supervisor Gloria Molina
Supervisor Mark Ridley-Thomas
Supervisor Don Knabe
Supervisor Michael D. Antonovich

From: William T Fujioka
Chief Executive Officer

DATA SHARING EFFORTS INVOLVING THE DEPARTMENTS OF CHILDREN AND FAMILY SERVICES AND PROBATION – QUARTERLY UPDATE

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1. Report back to your Board within 30 days with baseline information as to each initiative set forth above to include: the inception date of the initiative, the cost/budget for each initiative, whether contractors are or have been hired for the initiative, the purpose of such contractors and the projected end date for each initiative;

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The ELP, EMPI, and the HPI Cost Avoidance Studies (Project 50) are on track and expected to be completed as planned. The Outcomes of Youth Exiting Dependent Care was completed during September 2011. The Linkages and Residential Placement Protocols are ongoing collaborative initiatives.

Attached is the quarterly report for the period of October 1 to December 31, 2011.

If you have any questions or need additional information, please contact me, or your staff may contact Trish Ploehn, Assistant Chief Executive Officer, at (213) 974-4532 or via email at tploehn@ceo.lacounty.gov.

WTF:TP:CDM
JA:JB:yw

Attachment

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 Probation

DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ October 1 – December 31, 2011

Project Name	Enterprise Linkages Project (ELP) formerly known as Adult Linkages Project
Goal of Effort	The ELP created a data integration methodology that links client records across County departments using procedures that comply with confidentiality laws. This will be the first data matching project that will focus on indigent adults participating in the General Relief Program. Clients' administrative records from eight departments will be linked and analyzed to provide information on client needs, service gaps, cost avoidance by eliminating duplicative services, and service utilization patterns to provide the most efficient means of service delivery.
Departments/ Participants	Community and Senior Services (CSS), Department of Children and Family Services (DCFS), Department of Health Services (DHS), Department of Mental Health (DMH), Department of Public Health (DPH), Department of Public Social Services (DPSS), Probation Department, and Sheriff's Department.
Project start date	November 2010
Projected end date	November 2013
Project Status	Current
Budget	<p>\$2,200,000</p> <p><u>Funding Sources</u></p> <p>Chief Executive Office/Service Integration Branch: \$448,000</p> <p>Department of Public Social Services: \$1,152,000</p> <p>Chief Information Office/Information Technology Funds: \$600,000</p>
Costs incurred from October 1 to December 31, 2011	<p>\$262,081</p> <p>Chief Executive Office \$55,037</p> <p>Department of Public Social Services \$207,044</p>
Costs incurred from Project inception until December 31, 2011	\$782,727
Current Contractor	SAS Institute Inc.
Purpose of Contract	Implement and maintain the Adult Linkages Project Solution. To upgrade and migrate the SAS infrastructure technology located at the Service Integration Branch (SIB) to a hosted environment.
Contract Amount	\$2,200,000
Contract Start Date	November 2010

DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ October 1 – December 31, 2011

Project Name	Enterprise Linkages Project (ELP) formerly known as Adult Linkages Project
Contract End Date	November 2013
Project Achievements	The ELP application is being developed by SAS Institute, with input from CEO and DPSS. Users access to the system and first training scheduled for early 2012.

Project Name	Homeless Prevention Initiative (HPI) Cost Avoidance Studies (Project 50)
Goal of Effort	De-identified data from the affected departments will be used to evaluate the cost avoidance savings to the County by providing health care and other social services to the homeless through the HPI collection of targeted programs.
Departments/ Participants	CSS, DCFS, DHS, DMH, DPH, DPSS, Probation, and Sheriff.
Project start date	July 2008
Projected end date	June 2012
Project Status	Current
Budget	\$191,668 Funding Source: County General Funds
Costs incurred from October 1 to December 31, 2011	\$0
Costs incurred from project inception until December 31, 2011	\$75,333
Current Contractor	Dennis Culhane, Ph.D.
Purpose of Contract	Consulting services for a cost benefit analysis of Project 50.
Contract Amount	\$50,000
Contract Start Date	July 2008
Contract End Date	June 2012

DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ October 1 – December 31, 2011

Project Name	Homeless Prevention Initiative (HPI) Cost Avoidance Studies (Project 50)
Project Achievements	The final report is being finalized by CEO for submission in early 2012.

Project Name	Outcomes of Youth Exiting Dependent Care
Goal of Effort	This project investigated the outcomes of youth who are aging-out of foster care or otherwise exiting dependent care in Los Angeles. Administrative data from DCFS and Probation will be used to identify youth (age 16 and older) who exited dependent care between 2000 and 2005. Administrative data from California Department of Social Services (CDSS) was also utilized in this project. A cohort of exiters was matched against the databases of county agencies.
Departments/ Participants	CDSS, DCFS, and Probation
Project start date	June 2010
Project end date	September 2011
Project Status	Completed
Budget	\$60,000
Costs incurred from October 1 to December 31,2011	\$0
Costs incurred from Project inception until September 30, 2011	\$60,000
Current Contractor	Not Applicable – Staff from Research and Evaluation Services (RES) unit of the CEO, SIB completed analysis.
Project Achievements	RES distributed the report on November 9, 2011.

DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ October 1 – December 31, 2011

Project Name	Enterprise Master Person Index (EMPI)
Goal of Effort	The EMPI will identify common clients of County services to facilitate the secured sharing of information for the purpose of improving services and coordinating service delivery in a manner that is cost effective and complies with established privacy and security regulations and guidelines. The first phase includes DCFS, DHS, and DMH followed by other applicable County departments.
Departments/ Participants	Auditor-Controller, CEO, Chief Information Office (CIO), County Counsel, DCFS, DHS, DMH, Internal Services Department (ISD).
Project start date	April 2010
Project end date	November 2013 (First Phase)
Project Status	Current
Budget	Currently under contract negotiations. Information will be provided to Board offices subsequently in a separate report scheduled for this project.
Costs incurred from October 1 to December 31, 2011	\$25,625 of allocated funds for EMPI Project Manager No funds from current allocated project budget have been used
Cost incurred from project inception as of September 30, 2011	\$25,625 of allocated funds for EMPI Project Manager No funds from current allocated project budget have been used
Current Contractor	Kforce Inc.
Purpose of Contract	Project Manager to have oversight over the implementation of the EMPI.
Contract Amount	\$299,000 Funding Sources: <i>Department of Health Services:</i> \$149,500 <i>Department of Mental Health:</i> \$149,500
Contract Start date	November 2011
Contract End date	April 30, 2013

DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ October 1 – December 31, 2011

Project Achievements	<p>On October 4, 2011, your Board approved the CEO's request to hire a consultant to serve as EMPI Project Manager.</p> <p>The candidate who was hired, Pamela Bowen, from the consulting firm Kforce, has been working on the EMPI Project since November 7, 2011.</p> <p>Currently conducting sole source negotiations to explore and identify the best options for contracting, designing, developing, implementing, hosting and maintaining the County EMPI. A vendor contract with a detailed project timeline is tentatively scheduled for consideration by your Board for Fall 2012.</p>
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Project Name	Residential Placement Protocols
Goal of Effort	Intended to improve and coordinate a team approach to addressing needs of elder and dependent adults that utilize residential facilities.
Departments/ Participants	CEO, DHS, DMH, Probation, Department of Regional Planning (RP), Sheriff, Department of Treasurer and Tax Collector (TTC), and non-County entities.
Project start date	Board Motion – March 11, 2003 Protocols and Taskforce Memorandum of Understanding – January 1, 2005
Project end date	Ongoing initiative
Project Status	Current
Budget	No budget allocated, departments utilize existing staff to conduct investigations into allegations of elder or dependent adult abuse.
Costs incurred June 16 to September 30, 2011	Not Applicable
Current Contractor	None

DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ October 1 – December 31, 2011

Project Name	Linkages
Goal of Effort	The Los Angeles County Linkages Initiative is an interdepartmental partnership between DCFS and DPSS, to address the common barriers that limit parents' ability to parent and to work. The initiative is being designed to address the needs of these families from both prevention and intervention perspectives.
Departments/ Participants	DCFS and DPSS
Project start date	Planning stages started in 2005; Implementation of the Linkages Pilot in DCFS Regional Offices and corresponding DPSS District Offices/GAIN Regions began in March 2006.
Project end date	Ongoing service coordination between DCFS and DPSS
Project Status	Current
Budget	<p>DCFS Staff:</p> <ul style="list-style-type: none"> • Actual FY 2005-06 \$0* • Actual FY 2006-07 \$0* • Actual FY 2007-08 \$0* • Actual FY 2008-09 \$588,970 • Actual FY 2009-10 \$614,788 • Actual FY 2010-11 \$0* • Budgeted FY 2011-12 \$673,664 <p>Total DCFS Staffing Budget \$1,877,422</p> <p>DPSS Staff:</p> <ul style="list-style-type: none"> • Actual FY 2005-06 \$37,167 • Actual FY 2006-07 \$173,308 • Actual FY 2007-08 \$393,524 • Actual FY 2008-09 \$845,570 • Actual FY 2009-10 \$1,417,106 • Actual FY 2010-11 \$1,639,125 • Budgeted FY 2011-12 \$1,693,065 <p>Total DPSS Staffing Budget \$6,198,865</p> <p>Consultants Budget: \$456,240</p> <p>Total Budget \$8,532,527</p> <p>Funding Sources: CalWORKs Single Allocation, Net County Cost, and Title IV-E Waiver.</p> <p>*Note: During the fiscal years (FY) when DCFS' budget shows \$0, DPSS incurred 100 percent of the staffing costs for that FY.</p>

DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ October 1 – December 31, 2011

Project Name	Linkages								
Costs incurred from October 1 – December 31, 2011	<table> <tr> <td>DCFS:</td><td>\$169,197</td></tr> <tr> <td>DPSS:</td><td>\$257,390</td></tr> <tr> <td>Total</td><td>\$426,587</td></tr> </table>	DCFS:	\$169,197	DPSS:	\$257,390	Total	\$426,587		
DCFS:	\$169,197								
DPSS:	\$257,390								
Total	\$426,587								
Costs incurred since project inception in 2005	<table> <tr> <td>DCFS:</td><td>\$1,372,955</td></tr> <tr> <td>DPSS:</td><td>\$4,763,190</td></tr> <tr> <td>Consultants:</td><td>\$456,240</td></tr> <tr> <td>Total</td><td>\$6,592,385</td></tr> </table>	DCFS:	\$1,372,955	DPSS:	\$4,763,190	Consultants:	\$456,240	Total	\$6,592,385
DCFS:	\$1,372,955								
DPSS:	\$4,763,190								
Consultants:	\$456,240								
Total	\$6,592,385								
Current Contractor	Not Applicable								
Project Achievements	<p>The Los Angeles County Linkages Evaluation Report was submitted to the California Statewide Linkages Project June 2011. The report provided a description of how Linkages families are served in the County of Los Angeles and how mutual families, or families potentially eligible for California Work Opportunities and Responsibility to Kids (CalWORKs) services, may affect key child and parental outcomes for families who receive services from DCFS and DPSS through the service coordination efforts between the two departments.</p> <p>Linkages implemented the Family Maintenance (FM)/GAIN pilot protocol. This strategy targets GAIN eligible CalWORKs families that have a DCFS FM case plan, but who do not receive Family Preservation (FP) services (a protocol for FP families already exists). The FM/GAIN pilot is currently under way in the Pomona and Santa Fe Springs DCFS Regional offices and their corresponding GAIN offices, GAIN Region III Pomona and GAIN Region VI respectively. The pilot is scheduled to run through July 2012 with an evaluation in August/September 2012.</p>								



WILLIAM T FUJIOKA
Chief Executive Officer

County of Los Angeles CHIEF EXECUTIVE OFFICE

Kenneth Hahn Hall of Administration
500 West Temple Street, Room 713, Los Angeles, California 90012
(213) 974-1101
<http://ceo.lacounty.gov>

April 18, 2012

To: Supervisor Zev Yaroslavsky, Chair
Supervisor Gloria Molina
Supervisor Mark Ridley-Thomas
Supervisor Don Knabe
Supervisor Michael D. Antonovich

From: William T Fujioka
Chief Executive Officer

A handwritten signature in black ink, appearing to be "W. T. Fujioka", is written over the printed name of the Chief Executive Officer.

Board of Supervisors
GLORIA MOLINA
First District

MARK RIDLEY-THOMAS
Second District

ZEV YAROSLAVSKY
Third District

DON KNABE
Fourth District

MICHAEL D. ANTONOVICH
Fifth District

DATA SHARING EFFORTS INVOLVING THE DEPARTMENTS OF CHILDREN AND FAMILY SERVICES AND PROBATION – QUARTERLY UPDATE

On May 17, 2011, your Board adopted Ordinance No. 2011-0020 amending the Title 2, Administration of the Los Angeles County Code, relating to the Interim Governance Structure, designating oversight of the directors of the Departments of Children and Family Services and Probation to your Board. This amendment further stated that your Board "may delegate specific data sharing initiatives involving one or both of those departments." On June 21, 2011, your Board, on a motion by Supervisor Yaroslavsky, delegated administrative oversight authority to the Chief Executive Officer for the purpose of coordinating the following data sharing initiatives: a) Enterprise Master Person Index (EMPI); b) Enterprise Linkages Project (ELP), formerly known as Adult Linkages Project; c) Homeless Prevention Initiative (HPI) Cost Avoidance Studies; d) Linkages; e) Outcomes of Youth Exiting Dependent Care; f) Skid Row Collaborative Cost Avoidance Study; and g) Residential Placement Protocols. Your Board further instructed the Chief Executive Officer to:

1. Report back to your Board within 30 days with baseline information as to each initiative set forth above to include: the inception date of the initiative, the cost/budget for each initiative, whether contractors are or have been hired for the initiative, the purpose of such contractors and the projected end date for each initiative;

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2. Provide quarterly reports to your Board on the status of each initiative; and
3. Return to this Board for approval of any future, additional or amended contracts that relate to these ongoing data sharing initiatives, as well as requests for delegation of administrative oversight for any new data sharing initiatives and related contracts.

The Skid Row Collaborative Cost Avoidance Study was completed in November 2009. The Outcomes of Youth Exiting Dependent Care initiative was completed during September 2011. The ELP development is on track and the system is expected to be operational by June 30, 2012. The final report for the HPI Cost Avoidance Studies (Project 50) is being reviewed and should be finalized by June 2012. The Linkages and Residential Placement Protocols are ongoing collaborative initiatives. The EMPI project is also on schedule, with sole source negotiations expected to be completed by Fall 2012.

Attached is the quarterly report for the period of January 1 to March 31, 2012.

If you have any questions or need additional information, please contact Trish Ploehn at (213) 974-4532 or via email at tploehn@ceo.lacounty.gov.

WTF:TP:CDM
JA:JB:yw

Attachment

c: Executive Office, Board of Supervisors
Chief Information Office
Children and Family Services
County Counsel
Probation

DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ January 1 to March 31, 2012

Project Name	Enterprise Linkages Project (ELP)
Goal of Effort	The ELP data warehouse will allow data sharing of services information among the participating departments, in an effort to provide targeted services to children, families and individuals accessing County Programs. ELP will allow the evaluation of program outcomes, as well as provide information on cost effective service delivery in the County of Los Angeles.
Departments/ Participants	Community and Senior Services (CSS), Department of Children and Family Services (DCFS), Department of Health Services (DHS), Department of Mental Health (DMH), Department of Public Health (DPH), Department of Public Social Services (DPSS), Probation Department (Probation), Sheriff's Department (Sheriff), and the Chief Executive Office (CEO).
Project start date	November 2010
Projected end date	November 2013
Project Status	Current
Budget	<p>\$2,200,000</p> <p><u>Funding Sources</u></p> <p><i>Chief Executive Office/Service Integration Branch:</i> \$448,000</p> <p><i>Department of Public Social Services:</i> \$1,152,000</p> <p><i>Chief Information Office/Information Technology Funds:</i> \$600,000</p>
Costs incurred from January 1 to March 31, 2012	None
Costs incurred from Project inception until March 31, 2012	\$782,727
Current Contractor	SAS Institute Inc.
Purpose of Contract	Develop, implement, and maintain ELP. Upgrade and migrate the SAS infrastructure technology located at the Service Integration Branch (SIB) to a hosted environment.
Contract Amount	\$2,200,000
Contract Start Date	November 2010
Contract End Date	November 2013

DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ January 1 to March 31, 2012

Project Name	Enterprise Linkages Project (ELP)
Project Achievements	The User Interface development is on target, and the system is expected to be operational by June 30, 2012.

Project Name	Homeless Prevention Initiative (HPI) Cost Avoidance Studies (Project 50)
Goal of Effort	De-identified data from the affected departments is used to evaluate the cost effectiveness of providing health care and other social services to the homeless population participating in Project 50.
Departments/ Participants	CSS, DCFS, DHS, DMH, DPH, DPSS, Probation, and Sheriff.
Project start date	July 2008
Projected end date	June 2012
Project Status	Current
Budget	\$191,668 Funding Source: County General Funds
Costs incurred from January 1 to March 31, 2012	\$10,000
Costs incurred from project inception until March 31, 2012	\$85,333
Current Contractor	Dennis Culhane, Ph.D.
Purpose of Contract	Consulting services for a cost benefit analysis of Project 50.
Contract Amount	\$50,000
Contract Start Date	July 2008
Contract End Date	June, 2012
Project Achievements	The final report is being reviewed and will be finalized by June 30, 2012.

DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ January 1 to March 31, 2012

Project Name	Enterprise Master Person Index (EMPI)
Goal of Effort	The EMPI will identify common clients of County services to facilitate the secured sharing of information for the purpose of improving services and coordinating service delivery in a manner that is cost effective and complies with established privacy and security regulations and guidelines. The first phase includes DCFS, DHS, and DMH followed by other applicable County departments.
Departments/ Participants	Auditor-Controller, CEO, Chief Information Office (CIO), County Counsel, DCFS, DHS, DMH, Internal Services Department (ISD).
Project start date	April 2010
Project end date	November 2013 (First Phase)
Project Status	Current
Budget	Currently under contract negotiations. Information will be provided to Board offices subsequently in a separate report scheduled for this project.
Costs incurred from January 1 to March 31, 2012	\$80,192 of allocated funds for EMPI Project Manager No funds from current allocated project budget have been used
Cost incurred from project inception as of March 31, 2012	\$54,567 of allocated funds for EMPI Project Manager No funds from current allocated project budget have been used
Current Contractor	Kforce Inc.
Purpose of Contract	Project Manager to have oversight over the implementation of the EMPI.
Contract Amount	\$299,000 Funding Sources: DHS: \$149,500 DMH: \$149,500
Contract Start date	November 2011
Contract End date	April 30, 2013
Project Achievements	Continuing sole source negotiations and finalizing the technical architecture. A vendor contract for software licensing is tentatively scheduled for consideration by your Board for early Summer, 2012, with a contract for services tentatively scheduled for consideration by late Summer, 2012.

DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ January 1 to March 31, 2012

Project Name	Residential Placement Protocols
Goal of Effort	Intended to improve and coordinate a team approach to addressing needs of elder and dependent adults that utilize residential facilities.
Departments/ Participants	CEO, DHS, DMH Probation, Regional Planning, Sheriff, Treasurer and Tax Collector, and non-County entities.
Project start date	Board Motion – March 11, 2003 Protocols and Taskforce Memorandum of Understanding – January 1, 2005
Project end date	On-going initiative
Project Status	Current
Budget	No budget allocated, departments utilize existing staff to conduct investigations into allegations of elder or dependent adult abuse.
Costs incurred June 16 to September 30, 2011	Not Applicable
Current Contractor	None
Project Achievements	This project is on-going. The taskforce has enabled County, City, State, and Federal departments and agencies to collaborate on joint investigations of allegations of elder and adult abuse in licensed and unlicensed residential facilities.

Project Name	Linkages
Goal of Effort	The Los Angeles County Linkages Initiative is an interdepartmental partnership between DCFS and DPSS, to address the common barriers that limit parents' ability to parent and to work. The initiative is being designed to address the needs of these families from both prevention and intervention perspectives.
Departments/ Participants	DCFS and DPSS
Project start date	Planning stages started in 2005; Implementation of the Linkages Pilot in DCFS Regional Offices and corresponding DPSS District Offices/GAIN Regions began in March 2006.

DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ January 1 to March 31, 2012

Project Name	Linkages
Project end date	Ongoing service coordination between DCFS and DPSS
Project Status	Current
Budget	<p>DCFS Share of Linkages Staffing Cost Budgeted FY 2011-12: \$615,000*</p> <p>DPSS Linkages Staffing Cost Budgeted FY 2011-12: \$1,693,065*</p> <p>Total Budget FY 2011-12: \$2,308,065*</p> <p>Funding Sources: CalWORKs Single Allocation, Net County Cost, and Title IV-E Waiver.</p> <p>*Note: Budget is for FY 2011-12 only. Previous reports contained budgets since the start of the project in 2005 in this section.</p>
Costs incurred from January 1 – March 31, 2012	<p>DCFS: \$171,575</p> <p>DPSS: \$257,354</p> <p>Total \$428,929</p>
Costs incurred since project inception in 2005	<p>DCFS: \$1,544,530</p> <p>DPSS: \$5,020,544</p> <p>Consultants: \$456,240</p> <p>Total \$7,021,314</p>
Current Contractor	Not Applicable

DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ January 1 to March 31, 2012

Project Name	Linkages
Project Achievements	<p>The Los Angeles County Linkages Evaluation Report was submitted to the California Statewide Linkages Project June 2011. The report provided a description of how Linkages families are served in the County of Los Angeles and how mutual families, or families potentially eligible for California Work Opportunities and Responsibility to Kids (CalWORKs) services, may affect key child and parental outcomes for families who receive services from DCFS and DPSS through the service coordination efforts between the two departments.</p> <p>Linkages implemented the Family Maintenance (FM)/GAIN pilot protocol. This strategy targets GAIN eligible CalWORKs families that have a DCFS FM case plan, but who do not receive Family Preservation (FP) services (a protocol for FP families already exists). The FM/GAIN pilot is currently under way in the Pomona and Santa Fe Springs DCFS Regional offices and their corresponding GAIN offices, GAIN Region III Pomona and GAIN Region VI respectively. The pilot is scheduled to run through July 2012 with an evaluation in August/September 2012.</p> <p>For the period of January 1 to March 31, 2012 there were no updates to Project Achievements for this initiative.</p>



WILLIAM T FUJIOKA
Chief Executive Officer

County of Los Angeles CHIEF EXECUTIVE OFFICE

Kenneth Hahn Hall of Administration
500 West Temple Street, Room 713, Los Angeles, California 90012
(213) 974-1101
<http://ceo.lacounty.gov>

July 26, 2012

To: Supervisor Zev Yaroslavsky, Chair
Supervisor Gloria Molina
Supervisor Mark Ridley-Thomas
Supervisor Don Knabe
Supervisor Michael D. Antonovich

From: William T Fujioka
Chief Executive Officer

Board of Supervisors
GLORIA MOLINA
First District

MARK RIDLEY-THOMAS
Second District

ZEV YAROSLAVSKY
Third District

DON KNABE
Fourth District

MICHAEL D. ANTONOVICH
Fifth District

DATA SHARING EFFORTS INVOLVING THE DEPARTMENTS OF CHILDREN AND FAMILY SERVICES AND PROBATION – QUARTERLY UPDATE

On May 17, 2011, the Board adopted Ordinance No. 2011-0020 amending the Title 2, Administration of the Los Angeles County Code, relating to the Interim Governance Structure, designating oversight of the directors of the Departments of Children and Family Services and Probation to the Board. This amendment further stated that the Board “may delegate specific data sharing initiatives involving one or both of those departments.” On June 21, 2011, the Board, on a motion by Supervisor Yaroslavsky, delegated administrative oversight authority to the Chief Executive Officer for the purpose of coordinating the following data sharing initiatives: a) Enterprise Master Person Index (EMPI); b) Enterprise Linkages Project (ELP), formerly known as Adult Linkages Project; c) Homeless Prevention Initiative (HPI) Cost Avoidance Studies; d) Linkages; e) Outcomes of Youth Exiting Dependent Care; f) Skid Row Collaborative Cost Avoidance Study; and g) Residential Placement Protocols. The Board further instructed the Chief Executive Officer to:

1. Report back to the Board within 30 days with baseline information as to each initiative set forth above to include: the inception date of the initiative, the cost/budget for each initiative, whether contractors are or have been hired for the initiative, the purpose of such contractors and the projected end date for each initiative;

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Each Supervisor
July 25, 2012
Page 2

2. Provide quarterly reports to your Board on the status of each initiative; and
3. Return to this Board for approval of any future, additional or amended contracts that relate to these ongoing data sharing initiatives, as well as requests for delegation of administrative oversight for any new data sharing initiatives and related contracts.

The Skid Row Collaborative Cost Avoidance Study was completed in November 2009. The Outcomes of Youth Exiting Dependent Care initiative was completed during September 2011. The ELP is now operational, allowing the sharing of service utilization history and cost information about participants in the General Relief Program between the departments participating in the project. The HPI Cost Avoidance Studies (Project 50) has been completed, and a report was submitted to the Board on June 6, 2012. The Residential Placement Protocols is an ongoing initiative that has improved how the County addresses incidents of abuse and neglect of elder and dependent adults. Linkages is also an ongoing collaborative. The EMPI project continues to make forward progress with the draft proposed EMPI contract currently under review by Chief Information Office and counsels.

Attached is the quarterly report for the period of April 1 to June 30, 2012.

If you have any questions or need additional information, please contact Trish Ploehn at (213) 974-4532 or via email at tploehn@ceo.lacounty.gov.

WTF:TP:CDM
JA:JB:km

Attachment

c: Executive Office, Board of Supervisors
 Chief Information Office
 Children and Family Services
 County Counsel
 Probation

DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ April 1 to June 30, 2012

Project Name	Enterprise Linkages Project (ELP)
Goal of Effort	The ELP data warehouse allows the sharing of service utilization history and cost information among departments participating in this project. ELP links information on participants in the General Relief (GR) Program with information on the services provided to GR recipients by several County departments. Additionally, ELP provides de-identified information for use in the evaluation of program outcomes, and information on cost effective service delivery of County programs.
Departments/ Participants	Community and Senior Services (CSS), Department of Children and Family Services (DCFS), Department of Health Services (DHS), Department of Mental Health (DMH), Department of Public Health (DPH), Department of Public Social Services (DPSS), Probation Department (Probation), Sheriff's Department (Sheriff), and the Chief Executive Office (CEO).
Project start date	November 2010
Projected end date	November 2013
Project Status	Current
Budget	<p>\$2,200,000</p> <p><u>Funding Sources</u></p> <p>Chief Executive Office/Service Integration Branch: \$448,000</p> <p>Department of Public Social Services: \$1,152,000</p> <p>Chief Information Office/Information Technology Funds: \$600,000</p>
Costs incurred from April 1 to June 30, 2012	\$ 62,280
Cost incurred from project inception as of June 30, 2012	\$ 845,007
Current Contractor	SAS Institute Inc.
Purpose of Contract	Develop, implement, and maintain ELP. Upgrade and migrate the SAS infrastructure technology located at the Service Integration Branch (SIB) to a hosted environment.
Contract Amount	\$2,200,000
Contract Start Date	November 2010
Contract End Date	November 2013

DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ April 1 to June 30, 2012

Project Name	Enterprise Linkages Project (ELP)
Project Achievements	ELP was implemented on June 28, 2012. Authorized DPSS users have access to the system through a web-interface to enhance record retrieval, and facilitate the documentation process for GR participants transitioning to Supplemental Security Income (SSI). In addition, ELP also identifies GR participants who are frequent users of County services in order to provide targeted services and interventions that will result in the provision of enhanced and cost effective services for GR recipients.

Project Name	Homeless Prevention Initiative (HPI) Cost Avoidance Studies (Project 50)
Goal of Effort	To conduct a cost benefit analysis and an evaluation on the cost effectiveness of providing housing and integrated supportive services to the most vulnerable chronically homeless adults living on the streets of Skid Row in downtown Los Angeles.
Departments/ Participants	CSS, DCFS, DHS, DMH, DPH, DPSS, Probation, and Sheriff.
Project start date	July 2008
Projected end date	June 2012
Project Status	Completed
Budget	\$191,668 Funding Source: County General Funds
Costs incurred from April 1 to June 30, 2012	\$15,000
Cost incurred from project inception as of June 30, 2012	\$85,333* *This amount includes administrative expenses other than the contract for consultant services
Current Contractor	Dennis Culhane, Ph.D.
Purpose of Contract	Consulting services for a cost benefit analysis of Project 50.
Contract Amount	\$50,000

DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ April 1 to June 30, 2012

Project Name	Homeless Prevention Initiative (HPI) Cost Avoidance Studies (Project 50)
Contract Start Date	July 2008
Contract End Date	June, 2012
Project Achievements	<p>The Project 50 cost benefit analysis demonstrated that the permanent supportive housing model is effective in reducing services costs for the chronically homeless population in the County of Los Angeles.</p> <p>Project 50 returned to the County more than the amount invested in the program, generating a surplus of \$4,774 per occupied unit over a two year period. Over the two-year study period, Project 50 yielded total cost offsets of \$3.284 million, which is 108 percent of the money the program actually spent (\$3.045 million) in providing its participants with permanent housing and supportive services.</p>

Project Name	Enterprise Master Person Index (EMPI)
Goal of Effort	The EMPI will identify common clients of County services to facilitate the secured sharing of information for the purpose of improving services and coordinating service delivery in a manner that is cost effective and complies with established privacy and security regulations and guidelines. The first phase includes DCFS, DHS, and DMH followed by other applicable County departments.
Departments/ Participants	Auditor-Controller, CEO, Chief Information Office (CIO), County Counsel, DCFS, DHS, DMH, and Internal Services Department (ISD).
Project start date	April 2010
Project end date	November 2013 (First Phase)
Project Status	Current
Budget	Currently under contract negotiations for EMPI contract. Information will be provided to Board offices subsequently in a separate report scheduled for this project.
Costs incurred from April 1 to June 30, 2012	<p>\$70,173 of allocated funds for EMPI Project Manager</p> <p>No funds from current allocated project budget have been used</p>

DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ April 1 to June 30, 2012

Project Name	Enterprise Master Person Index (EMPI)
Cost incurred from project inception as of June 30, 2012	\$150,365 of allocated funds for EMPI Project Manager No funds from current allocated project budget have been used
Current Contractor	Kforce Inc. (project management)
Purpose of Contract	Project Manager to have oversight over the implementation of the EMPI.
Contract Amount	\$299,000 Funding Sources: <i>DHS:</i> \$149,500 <i>DMH:</i> \$149,500
Contract Start date	November 2011
Contract End date	April 30, 2013
Project Achievements	Technical architecture is finalized. Vendor contract for software, services, support & maintenance is currently under review with counsels, with a revised estimate of late Summer 2012, at the earliest, to present to the Board for consideration and action.

Project Name	Residential Placement Protocols
Goal of Effort	Intended to improve and coordinate a team approach to addressing needs of elder and dependent adults that utilize residential facilities.
Departments/ Participants	CEO, DHS, DMH, Probation, Regional Planning, Sheriff, Treasurer and Tax Collector, and non-County entities.
Project start date	Board Motion – March 11, 2003 Protocols and Taskforce Memorandum of Understanding – January 1, 2005
Project end date	On-going initiative
Project Status	Current
Budget	No Budget was created for this initiative

DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ April 1 to June 30, 2012

Project Name	Residential Placement Protocols
Cost incurred from project inception as of June 30, 2012	Although there is no budget for this project, each department signatory to the MOU incurs costs for attending meetings, providing information, and making site visits as needed.
Current Contractor	None
Project Achievements	The formation of a multi-disciplinary team across County departments, City, State, and Federal agencies has improved how the County addresses incidents of abuse and neglect of elder and dependent adults through mutual cooperation and communication.

Project Name	Linkages
Goal of Effort	The Los Angeles County Linkages Initiative is an interdepartmental partnership between DCFS and DPSS, to address the common barriers that limit parents' ability to parent and to work. The initiative is being designed to address the needs of these families from both prevention and intervention perspectives.
Departments/ Participants	DCFS and DPSS
Project start date	Planning stages started in 2005; Implementation of the Linkages Pilot in DCFS Regional Offices and corresponding DPSS District Offices/GAIN Regions began in March 2006.
Project end date	Ongoing service coordination between DCFS and DPSS
Project Status	Current
Budget	<p>DCFS Share of Linkages Staffing Cost Budgeted FY 2011-12: \$615,000*</p> <p>DPSS Linkages Staffing Cost Budgeted FY 2011-12: \$1,693,065*</p> <p>Total Budget FY 2011-12: \$2,308,065*</p> <p>Funding Sources: CalWORKs Single Allocation, Net County Cost, and Title IV-E Waiver.</p> <p>*Note: Budget is for FY 2011-12 only. Previous reports contained budgets in this section dating back to project inception in 2005.</p>

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Project Name	Linkages
Costs incurred from April 1 – June 30, 2012	DCFS: 169,795
	DPSS: 242,613
	Total 412,408
Cost incurred from project inception as of June 30, 2012	DCFS: 1,714,325
	DPSS: 5,263,157
	Consultants: 540,090*
	Total 7,517,572
	*Note: Correction made to Consultant Costs Figures for FY 2009-10 were inadvertently omitted from previous reports.
Current Contractor	Not Applicable
Project Achievements	There were no updates to Project Achievements for this Quarter.